# Central West LHIN | RLISS du Centre-Ouest

# MINUTES OF THE BOARD OF DIRECTORS' MEETING

WEDNESDAY, OCTOBER 25, 2017 Commencing at 5:00 P.M. 199 County Court Boulevard – 'Brampton/Caledon Room' Brampton, Ontario

Board Members Present:	Carmine Domanico (Board Chair), Jeff Payne (Interim Vice Chair), Neil Davis (Member), Moyra Vande Vooren (Member), Ashish Kemkar (Member), Hugh O'Brodovich (Member), Anita Gittens (Member), Peter Harris (Member)
LHIN Staff Present:	Scott McLeod (CEO), Kim Delahunt (V.P.), Kimberley Floyd (V.P.), Marla Krakower (V.P.), Michele Williams (Board & CEO Liaison), Sharanjeet Kaur, Chih-Chi Lee, Alex Phillips, Maria Sanchez
Regrets:	Adrian Bita (Member)
Guests:	Andrew Hussain, Regional Chief Information Officer, Central Ontario LHINs

#### 1.0 CALL TO ORDER

Carmine Domanico, Board Chair, called the Board Meeting to order at 5:10 p.m. and welcomed Kiran Kaushik Dash, a resident of Brampton and health care professional, to the meeting as an Observer.

#### 1.1 Approval of Agenda

No additional items were added to the Regular Agenda, as circulated.

MOVED by Jeff Payne and SECONDED by Neil Davis, that the Regular Agenda for the Central West LHIN Board of Directors' Meeting of Wednesday, October 25, 2017 be approved, as circulated.

CARRIED

#### 1.2 Conflict of Interest

There were no declarations of Conflict of Interest

#### 2.0 CONSENT AGENDA

Carmine Domanico reminded Members that the process is that they can ask questions and seek clarification on items within the Consent Agenda, but if further discussion is required, the item will be pulled and added to the Regular Agenda. Scott McLeod advised that all action items are either underway or completed. An error was noted on page 3 of the Governance Committee minutes of September 14, 2017 under Item # 8.0 – '*Draft Governance Committee Work Plan for 2017/2018*' and the minutes will be amended accordingly.

Action: Michele Williams

There was some discussion regarding the Board Minutes of September 27, 2017 and the wording with respect to Item # 5.1 - Balanced Scorecard/MLAA Indicators for 2017/2018 - Q1'. It was felt that the minutes should not only highlight the Indicators where the LHIN is performing well, but also highlight those Indicators requiring significant improvement.

#### MOVED by Anita Gittens and SECONDED by Peter Harris, that the Consent Agenda be approved, as amended.

CARRIED

## 3.0 REPORTS OF THE BOARD CHAIR, BOARD MEMBERS, AND CHIEF EXECUTIVE OFFICER

#### 3.1 Report of the Board Chair

Carmine Domanico extended the Board's sincere condolences to Scott McLeod on the recent passing of his father. Scott acknowledged and thanked the Board and Staff for their support.

Carmine then provided a brief update on his recent meetings and activities including attendance at LHIN Leadership Council meetings and meetings with MPPs Yvan Baker and Vic Dhillon. He encouraged Board Members to participate in the many upcoming Central West LHIN events, including the Central West LHIN Heroes in the Home Event on November 1<sup>st</sup>, the Governance and Leadership Forum on November 14<sup>th</sup> and the Palliative Care/End of Life Annual Conference on November 15<sup>th</sup>.

#### 3.2 Information Sharing by Board Members

It was a busy month for Board Members, who provided brief updates on their participation in various meetings and events since the last Board Meeting, including attendance at the mandated Ministry-LHIN Governance Training for Board Appointees and attendance at Health Quality Ontario's (HAO) annual conference.

Board Members who had attended the Governance Training session on October 4<sup>th</sup> commented that the day-long session had been very well organized and had provided some very relevant information delivered by an excellent roster of speakers. It had also provided great opportunities for networking.

#### 3.3 Report of the Chief Executive Officer

Scott McLeod provided a brief overview of his monthly CEO Report, highlighting specific areas and responded to questions from the Board.

The main focus of discussion took place around surge capacity and Scott advised that the Ministry had announced Hospital and Community funding provincially for surge-related pressures, to fund a total of 1200 additional hospital beds including sub-acute, to manage surge as well as 800 spots in the community. He noted that the LHIN has worked with William Osler Health System and Headwaters Health Care Centre to determine what additional conventional capacity they might be able to open. The hospitals and the community programs have been advised to begin to ramp up now.

Scott advised that a comprehensive communications plan has been developed in partnership with a broad group of stakeholders including health service providers, hospitals and Public Health, and a very focused and proactive approach is in place to help manage capacity for the expected surge and upcoming flu season.

### 4.0 BOARD EDUCATION / GENERATIVE DIALOGUE

#### 4.1 Digital Health Strategy

Scott McLeod welcomed Andrew Hussain, Regional Chief Information Officer of the Central Ontario LHINs. Andrew provided a comprehensive overview of the Provincial Digital Health Strategy and how that is playing out in Central West LHIN and the priority initiatives that the LHIN will be focusing on each fiscal year. The overview also demonstrated how the plan aligns with the Minister's Mandate Letter, the Ministry's Digital Health Strategy 10-Point Plan and Priority Initiatives and the LHIN's Integrated Health Service Plan (IHSP) and Annual Business Plan (ABP).

After an informative presentation, a fulsome discussion and Q&A, Carmine Domanico thanked Andrew for attending and providing an excellent update to the Board.

#### 5.0 STRATEGIC DIALOGUE

#### 5.1 – Opioid Strategy Investment – Mental Health & Addictions

Scott McLeod advised Board Members that this item was brought to the Board for approval as it exceeded his delegated authority limits. Kim Delahunt then provided an overview of the Briefing Note that had been provided to Board Members and a brief discussion followed.

There was a query as to whether the funds were protected and whether any leftover funds not allocated through this investment strategy were permitted to be used in other areas. Staff noted that they would check into this inquiry and report back at the next meeting.

Action: Kim Delahunt/Brock Hovey

# MOVED by Neil Davis and SECONDED by Ashish Kemkar, that the Central West LHIN Board of Directors approves the Opioid Strategy Investment Plan for Mental Health and Addictions, as circulated.

#### CARRIED

#### 5.2 - Central West LHIN Mission/Vision/Values

Kim Delahunt provided an overview of the proposed Central West LHIN Mission/Vision/Value statements which had been developed initially at the Central West LHIN Board of Directors Retreat on October 13<sup>th</sup>. She noted that they will now be presented to specific groups for feedback over the next few weeks including the upcoming Governance and Leadership Forum on November 14<sup>th</sup>, before it is brought back to a future Board Meeting for final approval, most likely in December.

## 6.0 FIDUCIARY DIALOGUE

## 6.1 – Report of the Governance Committee Meeting – Thursday, October 12, 2017

Jeff Payne provided a brief overview of discussions that had taken place at the October 12<sup>th</sup> Governance Committee Meeting and noted that the Committee had recommended a minor change to Board and Board Committee agendas to better reflect how items will be identified as being 'For Information/Discussion' or 'For Approval'. A note will be sent to the Committee Staff Leads, advising them of this change.

Action: Michele Williams

## 6.2 - CEO Quarterly Attestation - 2017/2018 - 2<sup>nd</sup> Quarter (Q2)

Scott McLeod presented his quarterly CEO Attestation for 2017/2018 – 2<sup>nd</sup> Quarter (Q2), noting the one 'Exception' still in force with respect to HIROC.

MOVED by Jeff Payne and SECONDED by Moyra Vande Vooren, that the CEO Quarterly Attestation for  $2017/2018 - 2^{nd}$  Quarter (Q2) be approved, as circulated.

## 6.0 IN-CAMERA SESSION

MOVED by Neil Davis and SECONDED by Anita Gittens, that at 7:50 p.m., the Central West LHIN Board of Directors consider Matters of Public Interest in a Closed Session as set out by the Local Health Integration Act, 2006, s.9(5)(a), and further, that Staff Members in attendance be invited to stay for this portion of the meeting.

## CARRIED

CARRIED

MOVED by Peter Harris and SECONDED by Ashish Kemkar,, that at 8:50 p.m., the Central West LHIN Board of Directors' meeting be moved Out-of-Camera and back into the Regular Session.

CARRIED

## 7.0 DIRECTORS' ONLY DIALOGUE

There was no requirement for a Directors' Only Dialogue at this meeting.

## 8.0 ADJOURNMENT OF BOARD MEETING

MOVED by Peter Harris and SECONDED by Neil Davis, that there being no further business for discussion, that the Central West LHIN Board of Directors' Meeting of Wednesday, October 25, 2017 be adjourned at 8:50 p.m.

CARRIED

Carmine Domanico, Board Chair

Scott McLeod, CEO

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