

**Erie St. Clair Local Health Integration Network  
(ESC LHIN)**

**“Special” Open Board Meeting  
Minutes  
Wednesday, November 12<sup>th</sup>, 2014**

**Roma Club  
19 Seacliff Drive East, Leamington, ON**

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**Present:**

Martin Girash, Board Chair  
Barb Bjarneson, Board Director  
Mike Lowther, Board Director  
Robert Bailey, Board Director (*via phone*)  
Joseph Bisnaire, Board Director  
Lindsay Boyd, Board Director

**Staff:**

Gary Switzer, CEO  
Ralph Ganter, Senior Director (HSD&I)  
Shannon Sasseville, Director (C&PA)

**Regrets:**

Pete Crvenkovski, Director (PQ&KM)  
Matthew Little, CFO

**Recorder:**

Ruth Augi, Corporate Coordinator

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**1. Call to Order**

A “Special” Open Board Meeting of the Erie St. Clair LHIN was held at the Roma Club in Leamington and called to order at 5:03 pm.

It was noted there were ~ 400 in the audience and the meeting was being webcast.

**2. Agenda**

The agenda (*on file*) was reviewed, amended and approved as follows:

3.

**AMENDMENT:** *Moved by Joseph Bisnaire and seconded by Mike Lowther that the agenda be amended to move “Welcoming Remarks / Meeting Format” and “LHIN Board / Staff Introductions” to follow Item #2 & #3.*

**Motion Passed**

**MOTION:** *Moved by Barb Bjarneson and seconded by Joseph Bisnaire that the agenda be approved as amended.*

**Motion Passed**

**3. Conflict of Interest**

None declared

#### 4. Welcoming Remarks / Meeting Format

Board Chair, Martin Girash welcomed and thanked everyone for attending the "Special" Open Board Meeting of the ESC LHIN expressing the Board's interest in receiving the various speakers and their presentations. Following each presentation, the Board may wish to ask questions for clarity. Following a short break the Board will then hear from public speakers registered both on-line prior to the Meeting as well as those registered in person.

The ESC LHIN Board Members and LHIN staff introduced themselves.

#### 5. Community Stakeholders Presentations / Open Mic

The Board received nine (9) community stakeholder presentations and twelve (12) Open Mic speakers. A recap, Appendix 1, of the materials and Board questions is attached.

Martin Girash, Board Chair thanked the speakers and presenters and acknowledged the vast and important information they had shared with the Board tonight, which triggered many questions, and identified many issues. He recognized the sincerity and convincing nature of the presenters and wanted the audience to know the Board appreciated their politeness and gracious reception of the Board to their community. The Board Chair requested the Open Mic speakers to follow-up their presentations by email to the LHIN office with a summary of their remarks to ensure the LHIN captures their thoughts for our files.

It was noted that a copy (*on file*) of a "Model of Choice" proposal forwarded by Leamington District Memorial (LDMH) to the Ministry of Health and Long-Term Care (MoHLTC) Primary Health Care Branch had been provided to the LHIN.

#### 6. New Business

##### 6.1 Leamington District Memorial Hospital – Realignment of Services

Martin Girash, Board Chair introduced Gary Switzer, ESC LHIN CEO, who congratulated the audience for their active involvement in the community. Mr. Switzer outlined the requirement for the LHIN to address legislative responsibilities when changes were suggested to the delivery of health care services.

Ralph Ganter, Senior Director, Health System Design & Implementation spoke to a PowerPoint presentation (*on file*) displayed at the Meeting highlighting the Local Health System Integration Act (LHSIA) requirements referenced by the LHIN CEO, noting the precise wording in LHSIA which the LHIN must follow:

##### *LHSIA – Required Integration*

*Section 26 (1) – ....if it considers it in the public interest to do so, make a decision that requires one or more HSPs to which it provides funding ...to do one or more of the following on or after a date set out in the decision:*

*"1. To provide all or part of a service or to cease to provide all or part of a service."*

It was noted, therefore, that a decision, referred to as an integration decision, is required regarding the proposal the proposal by Leamington District Memorial Hospital (LDMH) to cease birthing effective March 31, 2015.

At least thirty (30) days before issuing a decision, the LHIN must:

- "Notify parties that it proposes to issue a decision, provide copies to the parties and make copies available to the public
- Written submissions about the proposed decision can be submitted for 30 days after copies have been made available to the public
- After the 30 day period, and after the LHIN has considered all submissions it can issue an integration decision which may be different from the proposed decision
- If a decision is issued, the LHIN must deliver a copy of the decision to each party and make copies available to the public."

The LHIN CEO spoke to next steps which would include the establishment of an expert panel which would be comprised of community and clinical expertise beyond that of the LHIN and in response to a Board question, would also examine alternatives options. Martin Girash, Board Chair spoke to the need to determine a process and timeline for the panel; the need to engage experts in the field; consider experts from both small and large communities and to secure a panel chair from outside of the region for a balanced perspective.

The LHIN CEO anticipated a panel report would be available in late January early February 2015 which would then lead to a LHIN Board decision, followed by a thirty (30) day community engagement and then a final LHIN decision. The LHIN Board Chair advised the audience that the January or February 2015 LHIN decision Board Meeting would be held in Leamington.

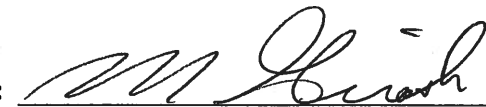
**MOTION:** *Moved by Barb Bjarneson and seconded by Mike Lowther that the Erie St. Clair LHIN Board direct staff to compile, review and consider all of the input received from the community at the Erie St. Clair LHIN "Special" Open Board Meeting of November 12th, 2014, as well as alternatives from other communities, and provide the Board with a briefing and Terms of Reference to establish an expert panel and recommendations for a timeline going forward at a future LHIN "Special" Open Board Meeting on November 27th, 2014.*

**Motion Passed**

## 7. Adjournment

The "Special" Open Board Meeting of November 12<sup>th</sup>, 2014 was adjourned at 9:10 pm.

APPROVED:



Martin Girash  
Board Chair

DATE:

February 24, 2015

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**Erie St. Clair Local Health Integration Network (LHIN)  
 Erie St. Clair LHIN "Special" Open Board Meeting  
 Notes – Community Stakeholders Presentation and Open Mic  
 November 12, 2014  
 Roma Club – Leamington – 5:00 pm**

Participants:	Regrets	Guests
Erie St. Clair LHIN Board Members Erie St. Clair LHIN Staff Members of the public		See Notes Below Listing: <ul style="list-style-type: none"> <li>• Stakeholder Presenters</li> <li>• Open Mic Participants</li> </ul>
<b>Meeting Chair / Co-Chair:</b> Martin Girash, Board Chair Erie St. Clair LHIN		<b>Recorder:</b> Anne Marie Ryan – Executive Assistant Erie St. Clair LHIN

Appendix 1

Erie St. Clair LHHN - "Special" Open Board Meeting - Notes - November 12, 2014

Item	Topic and Discussion
1	<p><b>"Special" Open Board Meeting Agenda Item # 4</b></p> <p><b>Community Stakeholders Presentations</b></p> <p>Leamington District Memorial Hospital (LDMH):</p> <ul style="list-style-type: none"> <li>• John Newland, Board Member</li> <li>• Terry Shields, President &amp; CEO</li> <li>• Following the presentation given by LDMH questions from the ESC LHHN Board included:               <ul style="list-style-type: none"> <li>○ Have you looked at other hospitals in this situation?</li> <li>○ Response – Yes, this was not done in isolation</li> <li>○ Have you considered other methods besides what was recommended in the Hay Report?</li> <li>○ Response – We have met with the local Faith Based Community</li> <li>○ Have you looked at strategies for patients to get to Windsor Regional Hospital (WRH)</li> <li>○ Response – Yes</li> </ul> </li> </ul>
	<p>Rick Nicholls, MPP Chatham-Kent-Essex:</p> <ul style="list-style-type: none"> <li>• Following the presentation given by Rick Nicholls:           <ul style="list-style-type: none"> <li>○ The ESC LHHN Board had no questions</li> </ul> </li> </ul>
	<p>Lisa Gretzky, MPP Windsor West &amp; :Taras Natyshak, MPP Essex</p> <ul style="list-style-type: none"> <li>• Following the joint presentation given by Lisa Gretzky, &amp; Taras Natyshak:           <ul style="list-style-type: none"> <li>○ The ESC LHHN Board had no questions</li> </ul> </li> </ul>
	<p>Mayor John Paterson, &amp; CAO Peter Neufeld, Leamington</p> <ul style="list-style-type: none"> <li>• Following the joint presentation given by John-Paterson, &amp; Peter Neufeld, questions from the ESC LHHN Board included:           <ul style="list-style-type: none"> <li>○ Use of obstetrics beds for Complex Continuing Care (CCC)</li> <li>○ Response – the CCC beds are important, this is why we need more time as additional funding would also be needed for keeping these beds in house. Not looking to be a retirement community</li> </ul> </li> </ul>
	<p>Mayor Nelson Santos, Kingsville</p> <ul style="list-style-type: none"> <li>• Following the presentation given by Nelson Santos:           <ul style="list-style-type: none"> <li>○ The ESC LHHN Board had no questions</li> </ul> </li> </ul>
	<p>Tom Bain, Essex County Warden &amp; Mayor of Lakeshore</p> <ul style="list-style-type: none"> <li>• Following the presentation given by Tom Bain:           <ul style="list-style-type: none"> <li>○ The ESC LHHN Board had no questions</li> </ul> </li> </ul>

# Appendix 1

Item	Topic and Discussion
	<p><b>Karen Bertrand Regional VP Ontario Nurses Association (ONA)</b></p> <ul style="list-style-type: none"> <li>• Following the presentation given by Karen Bertrand, questions from the ESC LHIN Board included:               <ul style="list-style-type: none"> <li>○ The ESC LHIN Board inquired if there were stats on the 50% of women making the 45 minute drive and having trouble during the drive</li> <li>○ Response – no stats, but (Karen) is expecting her 3<sup>rd</sup> baby and it could come quickly</li> <li>○ What about the pre and post natal care that would still remain at LDMH?</li> <li>○ Response – Dr. Chan is committed to providing this, but she is only one person, so it is not sustainable</li> <li>○ Why do women choose to go to WRH?</li> <li>○ Response – for a short time there was no anesthetist at LDMH, however, that is not the case any more</li> <li>○ What about 40 staff effected by job loss</li> <li>○ Response from Terry Shields – will be effective when Assess &amp; Restore (A&amp;R) closes, about 20-23 plus 16 staff on OB unit – the A&amp;R was a pilot program and it hit a home run</li> <li>○ This was an interim bridge until the Schlegel home opened</li> <li>○ The Board asked if other beds would increase</li> <li>○ Response from Terry Shields – beds will go down 2 nurses staffed OB 24/7, other beds will not be staffed in April 2015. Utilization will drive more beds, but it will take time.</li> <li>○ The Board asked if there is a requirement when a mid-wife is used, how far away from an OB unit you have to be, and what is the number of staff required on the unit</li> <li>○ Response from Terry Shields – they run 2 shifts, 12 hours, fully trained, with 2 OBGYNs and a few mid-wives, Dr. Chan would retain services at the hospital.</li> <li>○ LHIN CEO clarified that the beds going to Schlegel had received \$13 million in bridge funding as the Schlegel build was late.</li> <li>○ Karen added a registered nurse can't deliver only 1 baby per year and maintain competency.</li> </ul> </li> </ul>
	<p><b>Andrea Cassidy – Midwifery Collective of Essex County &amp; Dr. Angelina Chan, LDMH</b></p> <ul style="list-style-type: none"> <li>• Following the joint presentation given by Andrea Cassidy &amp; Dr. Chan, questions from the ESC LHIN Board included:               <ul style="list-style-type: none"> <li>○ The ESC LHIN Board referenced a proposal previously provided to ESC LHIN re midwifery options – to that the question was what is the percentage between home deliveries and hospital</li> <li>○ Response to the earlier question re distance from the hospital – College of Physicians and Surgeons OBGYNs – you need to be able to reach a hospital within 30 minutes. Provincially, 20% of deliveries are at home</li> <li>○ The Board commented that while the LHIN does not fund midwifery, it is appreciated that the proposal was sent to us for review; it was received two days ago.</li> </ul> </li> </ul>
	<p><b>Bruce Krauter, Chief Essex Windsor EMS</b></p> <ul style="list-style-type: none"> <li>• Following the presentation given by Bruce Krauter:               <ul style="list-style-type: none"> <li>○ The ESC LHIN Board had no questions</li> </ul> </li> </ul>

**Appendix 1**

Erie St. Clair LHIN - "Special" Open Board Meeting - Notes - November 12, 2014

Item	Topic and Discussion
2	"Special" Open Board Meeting Agenda Item # 5
	Open Mic
	<p>Open Mic Registrants:</p> <ul style="list-style-type: none"> <li>o Lee-Anne Settrington</li> <li>o Lisa Edwards</li> <li>o Katherin Schmitt</li> <li>o Jacqui Galy</li> <li>o Sandra Dick</li> <li>o Terri Cooper</li> <li>o Michelle Feurth</li> <li>o Tina Elias</li> <li>o Dr. Robert Page</li> <li>o David Foster</li> <li>o Jerry Graham</li> <li>o Thomas Walner</li> </ul> <ul style="list-style-type: none"> <li>• Following the presentations given by Open Mic presenters, the ESC LHIN Board had no questions</li> </ul>