

Minutes of the North Simcoe Muskoka Local Health Integration Network Board Meeting held on Monday, July 28th, 2014, 2:30 p.m. – 4:00 p.m. at the Waypoint Centre for Mental Health Care.

Present:

Robert Morton, Chair
Don Mitchell
Rick Antaya
Peter Brown
Marg Redmond
Peter Preager
Ron Stevens
Jill Tettmann, CEO
Leanne Vincent (Recorder)

Regrets:

Staff:

Neil Walker, Chief Operating Officer
Andrew Gallardi, Director, Financial Health & Accountability
Treaa Labaj, Director, Communications and Community Engagement
Katie Fraser, Administrative Assistant, Corporate Office

Guests:

Carol Lambie, President and CEO, Waypoint Centre for Mental Health Care
Wendy Sallows, Governance and Partnership Liaison, Royal Victoria Regional Health Centre
Hermann Amon, Planning Officer, Entite 4

1.0 Convening of the Meeting

1.1 Call to Order

The Board meeting of July 28th, 2014 was called to order at 2:43 p.m. with the meeting being legally constituted, with Board members having received adequate notice in accordance with the guidelines, with adequate posting to the public of the meeting and with a quorum present.

1.2 Approval of Agenda

Motion: D. Mitchell

Seconded: P. Brown

That the agenda of the NSM LHIN Board Meeting of July 28th, 2014 be approved.

... carried.

1.3 Declaration of Conflicts

There were no declarations of conflict noted.

1.4 Delegations to the Board

There were no declarations of conflict noted.

2.0 Education Session

Tour – Georgian Village

Tour – Waypoint Centre for Mental Health Care

Prior to the commencement of the Board of Directors meeting an opportunity was provided for NSM LHIN Board members and staff to tour Georgian Village and Waypoint Centre for Mental Health Care.

It was noted that the tours were informative and a good opportunity to see some of the programs that we talk about in the boardroom.

It was commented that it is important to get out and see the physical plants.

3.0 By Consent

The below items were included in the consent agenda of the NSM LHIN Board Meeting of July 28th.

Note: Italicized items were removed from the consent agenda for discussion.

3.1 Approval of Minutes – June 23rd, 2014*

Motion: 'That the minutes of the NSM LHIN Board Meeting of June 23, 2014 be approved.'

3.2 Board Meeting Evaluation*

3.3 CEO Monthly Report*

3.4 Attestation of Compliance*

- April 1, 2014 – June 30, 2014

3.5 Financial Report*

3.6 Report on use of Consultants*

- April 1, 2014 – June 30, 2014

3.7 LHIN Leadership Council Work Group Update*

3.8 Report on Health Care Connect*

3.9 Mental Health and Addictions Collaborative Governance*

Motion: R. Antaya

Seconded: R. Stevens

That the NSM LHIN Board of Directors approves the Consent Agenda of July 28, 2014

... carried.

4.0 Board Chair & CEO Report

4.1 Report of the Chair

R. Morton noted in a verbal report the following activities since the meeting on June 23, 2014:

- June 25 – J. Tettmann, S. Plewes, and R. Morton attended a discussion on primary care at Georgian Bay General Hospital. Physician representation in the Penetanguishene and Midland area is diverse in culture and demographics. Discussion included how we engage with family physicians.
- June 25 - Muskoka Seniors volunteer gala.
- June 26 - GBGH Foundation annual meeting followed by Board meeting.
- July 3 - Meeting with Neal Foot, GBGH Board Chair.
- July 3 - Meeting with Jacques Boulet, OSMH Board Director.
- July 8 - Governance Coordinating Council
- July 9 - Palliative Care Network – ensuring alignment with LHIN
- July 10 - Meeting with Louise Paul, CEO of Children's Treatment Network.

- July 10 - TC LHIN with Heidi Hay, Director of LHINC to discuss key issues through the summer.
- July 16 – Meeting with George Dickson, CGMH Board Chair.
- July 22 - Meeting with Betty Valentine, Waypoint Board Chair.
- July 22 - Hospice Hunstville meeting with Mary Potts, Board Chair and Bev Lashbrook, Executive Director.
- July 23 – Meeting with Kirsten Parker, new Board Chair at RVH.
- July 23 - Focus Group at Common Roof – focusing on shared services
- July 24 - Meeting with Midland Mayor and CAO – redevelopment of core – exploring options for a health care focus on the redevelopment.

It was questioned what the desired outcome of meetings with the Board Chairs was and what the identifiable outcome would be. R. Morton indicated that it is an opportunity to establish a relationship and that the goal of the LHIN is to make them successful. Another purpose is to ensure that Board Chairs understand the component of Care Connections that their organization leads and to ensure they understand responsibility at a system level.

4.2 CEO Performance Deliverables Report*

J. Tettmann noted that Campbell House is opening on Monday August 4th, and that she had a recent opportunity to tour the facility.

J. Tettmann provided an update to the Board of Directors on the progress to date regarding the CEO Performance Deliverables for 2014/15. J. Tettmann noted that the performance deliverables on track and that the first quarter saw a focus on workplan development for future success. It was noted that HSP Budgets are currently yellow as three hospitals are projecting a deficit position. NSM LHIN is working with hospitals that may require a waiver.

J. Tettmann explained that the results of her 360 review did not meet the performance deliverable target and that she will continue to report on activities occurring to 'move resistant audiences'. It was questioned what 'resistant audiences' refers to. J. Tettmann explained that this falls under a sociopolitical audience on the LEADS 360 review, including stakeholders who are reluctant to change and have an inability to reach second curve. J. Tettmann explained that this was the lowest area in her initial 360 assessment, arising as an area for improvement.

J. Tettmann explained that the Alternate Level of Care (ALC) target is headed in the right direction and that we have seen a reduction in ALC rates through the first quarter. J. Tettmann reported continued work with Hospital CEO's to move this target and that Home First is currently looking at a steering committee for the entire LHIN.

It was questioned if the work around seniors program evaluations could be seen as a threat. J. Tettmann responded that the majority of the HSPs involved are amenable to the evaluation as they have been involved in seniors planning.

J. Tettmann informed that the budget has been passed and that the LHIN has not yet received any additional funding but funding letters are expected shortly.

J. Tettmann explained that the Second Curve Working Group will continue to meet until the end of October. The LHIN is also looking at setting priorities and work for the next 12-18 months, including the Annual Business Plan and IHSP. A Board Advance is proposed for September where we will look to set direction and priorities with the Board. R. Stevens noted a conflict for the September meeting.

Neil Walker provided an overview of the work happening with Care Connections Second Curve. Further refinement of the model and defining the basket of services will be the focus through the end of October.

R. Morton noted that Regional Governance Sessions will be held in October and that he would like to have discussions with Board members prior.

It was noted that this will be a good process leading up to the Care Connections Forum in October.

3.5 Financial Report – moved from Consent Agenda

- It was questioned if we are looking at \$140 000 surplus or deficit for the end of the fiscal year. It was confirmed that we are looking at a surplus at this time.

3.8 Health Care Connect – moved from Consent Agenda

It was commented that it is good to see positive results. It was questioned if this is a good return on investment and if there is value to fund this additionally. It was questioned if this the role of the CCAC. It was commented that it was not part of the CCAC's mandate to connect with family physicians.

It was noted that the number of high risk seniors not being connected to a family physician is alarming.

It was suggested that this program be explored further with the program coordinator for further information and clarification. To be considered for a future education session. It was also suggested that this program could also be aligned with Health Links.

3.7 LHIN Leadership Council – Work Group Update – moved from Consent Agenda

The alignment and relation of the work at Leadership Council and the work being done in NSM LHIN were questioned. R. Morton responded that many things on the Leadership Council work plan are designed to support the work that many LHINs are doing.

It was noted that some of the work groups were developed to help inform the LHSIA review.

J. Tettmann commented on the work of the Transformation Working group – this group is focused on Health Links and primary care evolution and noted that they are looking for the LHIN to take on accountability for Health Links. J. Tettmann noted a Primary Care working group has been established. This group is also looking at LHIN 3.0 and at strategic priorities over next 2-3 years. It was questioned if LHIN 3.0 could be linked with the Second Curve work occurring in NSM LHIN. It was commented that our work locally will inform some of the discussions.

5.0 Committee Reports

There are no Committee Reports for the meeting of July 28, 2014.

6.0 Business Arising

6.1 Children's Complex Care Navigation Program *

Since the meeting in June, commitment was received from OSMH to continue funding the program until the end of September. Physicians have met and they continue to meet with Family Health Teams – Barrie and Couchiching. An analysis of similar programs in the province has been completed and a plan to move forward will be in place by early September. It was noted that in Toronto Central LHIN CCAC is funded to provide this service.

The risk of this program ending was questioned if a permanent funding solution is not found. It was noted that this has not been identified in the risk report. It was suggested that a temporary financial solution may be identified until a permanent funding solution is determined.

It was questioned if the LHIN is setting a precedent based on the public outcry over the possible closure of this program. It was commented that the LHIN needs to ensure that this program is the most effective use of funding.

7.0 For Information

There were no information items addressed for the meeting of July 28, 2014.

8.0 Meeting Evaluation & Adjournment

8.1 Meeting Action Log/Wrap Up

8.2 Meeting Adjournment

Motion: P. Preager

Seconded: D. Mitchell

That the NSM LHIN Board of Directors meeting, of July 28, 2014, be adjourned.

...carried.

NEXT MEETING: Monday, September 22, 2014 (1:00 p.m. – 4:00 p.m.)

Original signed by

Original signed by

Robert Morton, Board Chair

Jill Tettmann, Chief Executive Officer