Approved: January 26, 2015

Minutes of the North Simcoe Muskoka Local Health Integration Network Board Meeting held on Monday, December 8, 2014, 12:00 p.m. – 4:00 p.m. at the NSM LHIN office in the Boardroom.

Present:

Robert Morton, Chair
Don Mitchell
Rick Antaya (t/c)
Peter Brown
Ellen Mary Mills
Marg Redmond
Peter Preager
Ron Stevens
Jill Tettmann, CEO
Leanne Vincent (Recorder)

Regrets:

Staff:

Neil Walker, Chief Operating Officer Andrew Gallardi, Director, Financial Health & Accountability Treasa Labaj, Director, Communications and Community Engagement Neman Khokhar, Sr. Manager, Financial Health and Accountability

Guests:

David Blevins
David Jeffrey, ED, Chigamik CHC (Education Session)
Tammy Stadt, Board Chair, Chigamik (Education Session)
Albert Henriques, ED, SGB CHC (Education Session)
Christine Colcy, ED, Barrie CHC (Education Session)
Sandra Cole, Board Member, Barrie CHC (Education Session)
Charles Gardner, Chief Medical Officer, SMDHU (Education Session)

1.0 Convening of the Meeting

1.1 Call to Order

The Board meeting of December 8, 2014 was called to order at 12:00 p.m. with the meeting being legally constituted, with Board members having received adequate notice in accordance with the guidelines, with adequate posting to the public of the meeting and with a quorum present.

R. Morton welcomed Christine Colcy, David Jeffrey, Albert Henriques, Tammy Stadt, Sandra Cole and Chuck Gardner.

1.2 Approval of Agenda

Motion: M. Redmond Seconded: D. Mitchell
That the agenda of the NSM LHIN Board Meeting of December 8, 2014 be approved.

... carried.

1.3 Declaration of Conflicts

There were no declarations of conflict noted.

1.4 Delegations to the Board

There were no delegations to the board for the meeting of December 8, 2014.

2.0 Education Session

Better Health – Simcoe Muskoka District Health Unit and Community Health Centres R. Morton prefaced the education session by speaking to the NSM LHINs mission including "Better Health", and the important partnership with Community Health Centres and Simcoe Muskoka District Health Unit.

Barrie Community Health Centre, CHIGAMIK, and South Georgian Bay Community Health Centre together presented a previously circulated slide deck.

The model of health and wellbeing was discussed and recognition was given for the fact that it speaks to needs that extend beyond health care to include elements of access, equity, social determinants of health, and facets of the Canadian Index of Wellbeing. CHCs align with the work of Care Connections Second Curve in that they address high needs populations, work with independent and interdependent professionals, and play a key role in Health Links. Each of the Executive Directors shared a patient story which highlighted the importance of partnerships amongst service providers. It was noted that there is unused capacity in each of the CHCs, and that clients are registered based on a complexity index. The intake process has flexibility and allows clients and staff to work together to determine the most suitable provider.

C. Gardner, Chief Medical Officer of Health, Simcoe Muskoka District Health Unit presented a previously circulated slide deck, sharing success stories and known challenges. Gardner noted that social and economic wellbeing largely determine our health, with physical environment, biological endowment, behaviour and political determinants being much smaller influences. Public health is focused on preventing disease and promoting health for populations as a whole. Involvement of the SMDHU within and outside of the health sector was discussed, including the partnerships with local municipalities with respect to legislation, funding, and the levers that exist. A handout describing the ways in which SMDHU has advocated for healthier communities was distributed. One area discussed was the work done in partnership with the County of Simcoe to address food charters. It is acknowledged that the health unit does not have direct control over some social determinants of health, however they strive to put a spot light on these issues. An example of this is involvement of nurse liaisons within schools whose role is to consult with parent and school councils to identify and address needs in the area. It was noted that more could be done with respect to active, safe transportation to school, pointing to the need for more collaboration in terms of identifying which schools should be closed, and where schools should be built. The role the built environment has on influencing health behaviours was mentioned, including the impact on physical activity, food production, transportation, and social spaces for people to gather.

R. Morton thanked the Community Health Centres and Simcoe Muskoka District Health Unit for their presentations, at which time the presenters left the Board of Directors meeting.

3.0 By Consent

The below items were included in the consent agenda of the NSM LHIN Board Meeting of September 22, 2014.

Note: Italicized items were removed from the consent agenda for discussion.

3.1 Approval of Minutes – October 27, 2014*

Motion: 'That the minutes of the NSM LHIN Board Meeting of October 27, 2014 be approved.'

- 3.2 <u>Board Meeting Evaluation*</u>
- 3.3 CEO Monthly Report*
- 3.4 Care Connections Forum Summary*
- 3.5 Fall 2014 Regional Governance Session Summary*
- 3.6 CCAC Snapshot Report*
- 3.7 HSIC Committee Minutes (Draft) of November 10, 2014*
- 3.8 Board Chair Expenses*
- 3.9 Risk Report*
- 3.10 Process for Community Funding Allocations*
- 3.11 Governance Committee Minutes (Draft) of November 10, 2014*

Motion: P. Preager Seconded: R. Stevens
That the NSM LHIN Board of Directors approves the Consent Agenda of December 8, 2014

... carried.

4.0 Board Chair & CEO Report

4.1 Report of the Chair

R. Morton reported on the following activities since the Board meeting of October 27, 2014:

- R. Morton reported the following since the meeting on October 27, 2014:
- October 30 meeting with GBGH Board Chair
- November 4 meeting with Midland Mayor regarding GBGH issues
- November 7 met with J. Tettmann, GBGH Board Chair and CEO
- November 10 NSM Board Committee meetings
- November 11 Catholic Family Services and Governance Coordinating Council
- November 12 to 14 MPP briefings with G. Dunlop, N. Miller and J. Wilson. No outstanding items that arose out of these meetings to report on. The change in government was reflected on. No issues surfaced regarding the work of the LHIN. Discussed with N. Miller issues related to MAHC funding. Discussed GBGH funding with G. Dunlop. Had a positive meeting with J. Wilson.
- November 14 Site visit to Breaking Down Barriers by R. Morton and P. Preager.
- November 17 LHIN Legal Working Group
- November 18 Collaborative Governance Working Group
- November 20 Health Quality Ontario Health Quality Transformation session in Toronto. Minster and Deputy Minister were in attendance. The focus was on system-level work and partnering that is taking place. NSM LHIN displayed three posters at this event including MSK, COPD, and Stroke.
- November 21 Pan LHIN Leadership Council- key messages included home and community care modernization transformation initiative.
- November 22 Chairs Council meeting. At this meeting the Chairs signed off on a
 guideline for succession planning advice to LHIN Boards which will be taken to
 Governance Coordinating Council. Ongoing discussion around Board Evaluation and
 the need for a standardized tool. Board Evaluation report is due to the Minister by
 the end of the fiscal year.

- Have had conversations with G. Donner regarding the need to redesign home and community care.
- November 23 24 Ontario Association of Nonprofit Homes workshop on collaborative governance.
- November 25 visited Tollendale Village in Barrie, a provider of senior services and housing. They offer a broad range of programs and services in response to the needs of the community.
- November 27 Pan LHIN Collaborative Governance Education session and GBGH Board meeting attended by J. Tettmann and R. Morton.
- December 1 NSM LHIN Board Advance
- December 3 Met with three mayors in North Simcoe along with M. Redmond to discuss Penetanguishene hospital site and Hospice Huronia. Work will continue with leaders from the area.
- December 4 Met with the Executive Director of the South Georgian Bay Community Health Centre to express appreciation for involvement with Governance Coordinating Council.
- December 5 Attended Health Links 2.0 day-long webinar to gain an understanding of progress provincially.

4.2 Report of the CEO October 27, 2014 – December 5, 2014

J. Tettmann indicated that NSM LHIN does not have the funding letter for the Muskoka Health Hub Proposal, but plans are moving forward.

Regarding the Patient Advisory Council, T. Labaj indicated 8-9 people had applied for membership and that these individuals will be interviewed early in 2015. A meeting of the Advisory Council will be held by the end of March 2015. T. Labaj explained that the Communications and Community Engagement team would be looking at best practices in the new year.

Continuing to meet with persons with lived experience, J. Tettmann spoke to a recent engagement with a man with angina, arthritis, and obesity among other health concerns. The individual was very positive and spoke about the care he received, and how he lacked social support.

5.0 Committee Reports

5.1 Board Meeting Evaluation*

P. Preager explained the change in wording on the Board Meeting Evaluation.
 Question 11 no longer distinguishes between staff and Board members.

6.0 Business Arising

There was no business arising for the meeting of December 8, 2014.

7.0 New Business

7.1 Care Connections Second Curve Final Report*

N. Walker provided a high level overview of the report included in the Board package. It was noted that an evaluation on the structure of Care Connections occurred in December 2013.

The next phase of the project includes detailed design and implementation, which will occur concurrently beginning December 2014.

It was commented that the report reflected the commitment and collaboration of many people within and outside of the NSM LHIN. It was noted that clarification is needed around the role that the Leadership Council will play, including level of authority and action for implementation and how this is delegated, the level of risk this work involves, and how it involves strategy.

J. Tettmann clarified the intent of the report by explaining that there is no intent to devolve any of the Board's authority to the Leadership Council. It is recognized that the Board and Leadership Council each have their own authority. The intent is to enhance the level of involvement of Leadership Council. The report was meant to look at the framework and to enhance the ability of Leadership Council to be involved in the system.

A presentation will be provided at the next Board meeting which explains the report in more detail. This will include an explanation of the work that has taken place over the past 8 months, including processes, key points, and where Board input is needed. A detailed design of the system, including what each of the sub-geographies are delivering, will be completed by NSM LHIN Staff by the end of January.

Motion: P. Preager Seconded: P. Brown

That the NSM LHIN Board of Directors receive the Care Connections Second Curve Final Report and approve the immediate next steps.

... carried.

7.2 Waypoint/Ontario Shores Voluntary Integration*

S. Plewes noted that Ontario Shores and Waypoint have a great opportunity to be a pilot for a mental health component of Meditech. It was noted that this is a cross LHIN integration.

Motion: M. Redmond Seconded: R. Antaya
BE IT RESOLVED that the NSM LHIN Board of Directors accept the Notice of
Intended Integration under Section 27 of the Local Health System Integration Act
between Waypoint Centre for Mental Health and Ontario Shores Centre for Mental
Health Sciences

... carried.

7.3 Community Investment Funding*

It was noted that NSM LHIN staff utilized a scoring template in recommending Community Investment funding.

Motion: P. Brown Seconded: E.M. Mills

That the North Simcoe Muskoka LHIN Board of Directors approve the funding as identified in Table 2 above for a total of \$2,387,368 in 2014/15 and \$491,260 base funding in 2015/16 and beyond

... carried.

7.4 Mental Health and Addictions Funding*

It was noted that the funding amount is targeted for this fiscal year, and annualized for 2015/16. It was recognized that the Mental Health and Addictions Council took a lead role in identifying funding priorities.

Motion: M. Redmond Seconded: R. Stevens
That the North Simcoe Muskoka LHIN Board of Directors approve the funding as identified in Table 2 for a total base funding of \$1,565,000.00 in 2014/15 and \$2,934,500.00 in 2015/16 as well as \$435,000 in one-time funding for 2014/15."

... carried.

7.5 MLPA Key Performance Indicators*

Various indicators were discussed, including ALC, ER, MRI wait times, primary care and CCAC wait times for home care. Definitions for ALC days and how these are measured were shared. The Home First pilot at RVH produced a significant decrease in ALC designation. It was noted additional work needs to be done around support for patients with behaviour issues. NSM LHIN continues to examine trends with respect to home care and PSW care.

7.6 Health Links 2.0 – Current Snapshot*

It was noted that electronic coordinating tools will be expanded across the province and will keep track of the number new patients who are being seen who were previously going to the ER and that care plans for Health Links patients are being produced.

3.9 Risk Report*

It was noted that GBGH and MAHC are projecting a deficit position. It was commented that greater information should be included around impacts of service reductions (i.e. closing beds).

8.0 For Information

8.1 Health Achieve Presentation*

NSM LHIN Board and Staff discussed a previously circulate presentation on HealthAchieve, OHA's annual conference.

9.0 Meeting Evaluation & Adjournment

9.1 Meeting Action Log/Wrap Up*

Action log reviewed and amended.

9.2 Meeting Adjournment

Motion: P. Preager
That the NSM LHIN Board of Directors meeting, of December 8, 2014, be adjourned.
....carried.

NEXT MEETING: Monday, January 26, 2015 (1:00 p.m. – 4:00 p.m.)

Original signed by

Original signed by

Jill Tettmann, Chief Executive Officer