

**CENTRAL LOCAL HEALTH INTEGRATION NETWORK
BOARD OF DIRECTORS MEETING
October 24, 2017 | 2:00pm-4:00pm
Central LHIN, 1100 Gorham Street, Newmarket, ON**

MINUTES OF MEETING

Board Members Present:

Mr. Warren Jestin, Chair
Mr. Graham Constantine, Board Member
Ms. Tanya Goldberg, Board Member
Mr. David Lai, Board Member
Mr. Michael MacEachern, Board Member
Ms. Heather Martin, Board Member
Mr. Charles Schade, Board Member
Mr. Stephen Smith, Board Member
Mr. Mark Solomon, Board Member
Ms. Audrey Wubbenhorst, Board Member
Ms. Aldous Young, Board Member

Regrets:

Ms. Elspeth McLean, Board Member

Staff Participants:

Ms. Kim Baker, Chief Executive Officer
Ms. Karen Adams, VP, HR and Organizational Development
Ms. Barbara Bell, VP, Quality and Patient Safety
Ms. Karin Dschankilic, VP & Chief Financial Officer
Ms. Tini Le, VP, Home and Community Care
Ms. Chantell Tunney, VP, Health System and Engagement
Ms. Katrina Santiago, Governance Associate, Recording Secretary

1.0 MEETING CALLED TO ORDER

The meeting was called to order at 2:00 pm

2.0 NOTICE/RECOGNITION OF A QUORUM

This meeting was formally constituted with Board members receiving adequate notice in accordance with By-Law No. 2. The notice, agenda and materials were distributed to the Board and were posted on the Central LHIN website.

Quorum of a Board comprising 12 members is seven directors. A quorum was present at the meeting.

In accordance with the By-law, participants and guest speakers were introduced. No requests for public deputations were received or planned for this meeting,

3.0 APPROVAL OF AGENDA

“ON MOTION made by Mr. Charles Schade and seconded by Mr. Michael MacEachern, IT WAS RESOLVED THAT:

The Agenda be approved as circulated.”

**CARRIED
October-24-108**

Mr. Jestin welcomed everyone as well as members of the public to the board meeting, and introduced Katrina Santiago, Governance Associate, who started with the Central LHIN earlier in the month.

3.1 PATIENT STORY

Mr. Jestin introduced Ms. Tunney, Vice-President, Health System and Engagement. Ms. Tunney presented a story about a couple with medical complexity, requiring assisted living support.

Discussion surrounding the usual experience for couples with medical complexity and needing assisted living support took place. It was suggested that this topic be considered for a future educational session.

4.0 BOARD DEVELOPMENT AND EDUCATION

4.1 Solo Practitioners in Need (SPiN) Model- Overview

Mr. Jestin welcomed Mr. Cliff Ledwos from Access Alliance and Katherine Warzecha from Mid-West Toronto Health Link to present an overview of SPiN. The presentation included the following highlights:

- SPiN is a direct referral program allowing family physicians to connect vulnerable patients to services available within the network of Community Health Centres (CHCs) as an extension of their on-going primary health Care
- The importance of Community Networks and CHCs
- The SPiN network, services offered, and outcomes as of 2016
- Referral process and plans for expansion

4.2 Expanding and Enhancing Interprofessional Primary Care Teams

Mr. Jestin welcomed Ms. Jessica Katul, Central LHIN, Director, Health System Planning and Design.

Items covered in Ms. Katul's presentation included:

- Interprofessional Primary Care Team Access across Ontario and the LHIN
- Ontario Budget 2017 portion to be invested in Primary Care creating and expanding existing interprofessional care teams
- The current state of team-based primary care
- Central LHIN's approach to build capacity for primary care including an Expression

of Interest (EOI) for increased interprofessional primary care teams and the requirements for that EOI

5.0 DECLARATION OF CONFLICT OF INTEREST

None at this time.

6.0 APPROVAL OF CONSENT AGENDA

“ON MOTION made by Mr. Graham Constantine and seconded by Ms. Aldous Young, IT WAS RESOLVED THAT:

The Consent Agenda be approved and all resolutions contained therein be adopted as circulated.”

**CARRIED
October-24-109**

6.1 APPROVAL OF MINUTES

6.1.1 September 26, 2017 Board Minutes

“BE IT RESOLVED THAT:

The Minutes of September 26, 2017 Board Meeting are approved as circulated.”

**CARRIED
October-24-110**

6.2 OTHER ITEMS

6.2.1 2017-2018 Q2 Compliance Declaration

BE IT RESOLVED THAT:

“The Central LHIN Board of Directors approve the CEO and Board Chair to execute and submit the Declaration of Compliance to the Ministry for the 2017/2018 second quarter.”

**CARRIED
October 24-111**

6.2.2 City of Toronto, Long-Term Care Homes and Services 2014-2018 Multi Sector Service Accountability Agreement Target amendment

BE IT RESOLVED THAT:

“The Central LHIN Board of Directors approves the following MSAA target amendments for City of Toronto, Long-Term Care Homes and Services in fiscal 2017-18:”

Performance Indicator/Functional Centre	2017/18 Original Annualized Target	2017/18 Target Amendment	2017/18 Revised Annualized Target
Individuals Served by Organization	75	(15)	60
Resident Days	25,550	(4,745)	20,805

**CARRIED
October 24-112**

7.0 CHAIR’S REPORT

Minister’s Medal

Mr. Jestin shared that the recipients of the 2017 Minister’s Medals were announced earlier in the day. They are awarded to:

- An individual who demonstrates leadership
- A team that advances outcome improvement and system value through collaboration
- A patient advisor who enhances patient engagement within their community

The Medal for patient advisor was awarded to Margo Twohig, a Central LHIN resident, who is also on the newly constituted Central LHIN Patient and Family Advisory Council.

Honour Roll mentions were also awarded to three teams within the Central LHIN region:

- North York General Hospital’s Hip & Knee Integrated Care Collaborative, which performs over 1,400 hip and knee replacements surgeries annually while also delivering savings and increasing patient satisfaction
- The Yee Hong Centre for Geriatric Care’s Quality Improvement Plan, which has delivered great success within long-term care performance indicators including delirium symptoms and pain, while also achieving outstanding resident and family recommendation rates.
- Collaborative Cross Sector Complex Care Program, which involves the Central LHIN planning and home and community care staff, Reena Residence, March of Dimes Canada, Ministry of Community and Social Services, Community Living York South and York Region Housing. Working together, this multi-disciplinary team spanning health, housing and developmental services are providing residential care for young adults with complex health and developmental disabilities.

Governance Council

Mr. Jestin reminded the Board that the Governance Council meeting will be taking place on November 9, with invitations sent to all Central LHIN funded Health Service Providers and a presentation from Ms. Anne Corbett, Partner BLG, the keynote speaker for the event.

Nurse-Practitioner Led-Clinic Announcement

Mr. Jestin thanked Ms. Baker for joining the Premier of Ontario in Georgina for a \$1.63 million funding announcement for the new Georgina Nurse Practitioner-Led Clinic, which will serve over 3,000 residents, enhancing access, especially for those without a primary care provider, meeting a key priority in the LHIN's mandate letter from the Minister.

Hospice Announcements

Mr. Jestin informed the Board that the LHIN received the first hospice capital announcement earlier this morning for Hospice Vaughan. He also invited all Board members and members of the public to tour the new Margaret Behan Hospice in Newmarket, opening in a week's time.

Minister's Announcement Yesterday

Mr. Jestin referred to the announcement Minister Hoskins made regarding \$100 million and \$40 million for home and community care, more on which Ms. Baker would be updating.

8.0 CEO REPORT – ITEMS FOR APPROVAL

8.1 2018-19 Community Accountability Planning Submissions Review Guidelines

“ON MOTION made by Mr. David Lai and seconded by Mr. Mark Solomon, IT WAS RESOLVED THAT:

“The Central LHIN Board of Directors:

- 1) Approves the following principles to guide the review of 2018-2019 Community Accountability Planning Submissions:**
 - a. An Annual Balanced Budget as defined in the 2014-2018 M-SAA; and**
 - b. Central LHIN funded administrative expenses not to exceed 15% of Central LHIN funding; and**
 - c. No overall service reductions. Health service providers may propose shifts in services to better meet community demand for services and to align with provincial priorities.**
- 2) Approves an expansion of the performance corridor applied to service activity for an additional 3% beyond the recommended range to be specified in the 2018/19 MSAA Indicator Technical Specifications.”**

**CARRIED
October 24-113**

9.0 CEO REPORT – ITEMS FOR INFORMATION

Premier’s Announcement- Nurse Practitioner-Led Facility in Georgina

Ms. Baker informed the Board that she was present at Georgina’s Nurse Practitioner-Led Clinic on October 11, where Premier Kathleen Wynne announced construction funding of \$1.63 million to create a new facility for the clinic. The clinic currently serves over 3,000 patients in the North York Region and the Chippewas of Georgina Island and will offer nurse practitioner-led primary care as well as social work, dietary services, chronic disease management, physiotherapy and lab services.

Central LHIN Hospices

Vaughan

Ms. Baker thanked Mr. MacEachern for joining John Fraser, Parliamentary Assistant to the Ministry of Health and Long-Term Care and Minister Steven Del Duca, MPP for Vaughan, on October 3 for a funding announcement. Hospice Vaughan will receive up to \$2 million to construct a 10-bed hospice.

The announcement was part of the combined \$155 million commitment to support up to 20 new hospices over three years through hospice construction and renovation, up to \$200,000 in capital funding per bed and \$105,000 in per bed operating costs. In the coming years, the number of beds is anticipated to go from 7 to 52, though will not meet all needs, will still be a great improvement.

Margaret Bahen – Newmarket

Ms. Baker informed the Board that she would be attending the official opening of the Margaret Bahen Hospice and providing opening remarks. This residential hospice in Newmarket contains 10 beds.

Annual Business Plan Approved

Ms. Baker acknowledged that the Central LHIN’s Annual Business Plan (ABP) for 2017-2018 was approved by the Minister earlier in the month and is publicly available on the website. Staff are in the planning phase of the next ABP, which is the final year of the current IHSP 2016-2019

Flu Season

Ms. Baker reminded the Board about flu season and the pressures the flu has on the system. She informed them that the Ministry of Health is launching a new awareness campaign targeting women over age 55 and parents of young children. She also invited board members to come to the office to receive their flu shots as clinics will be available.

Home and Community Care Funding

Ms. Baker expanded on the recent Minister Hoskins announcement of \$40 Million for Home and Community Care. Ms. LHIN appreciated the collaborative and effective work of the team that enabled Central LHIN to receive 25% of the provincial funding which is much needed to support the growth in demand for home and community care in Central LHIN. While further work is

required to manage in-year challenges, the LHIN is appreciative of this unprecedented level of funding support for Central LHIN.

Measuring Up 2017 - Health Quality Ontario's Annual Report on the performance of Ontario's Health Care System

Ms. Bell reported to the board on *Measuring Up 2017*, Health Quality Ontario's (HQP) report, now publishing for 11 years, on Ontario's health care system performance. The report combines a broad range of data with the stories of patients, families and providers to give a snapshot of Ontario's performance in areas such as population health, primary care, mental health and addictions, hospital care, home care, system integration, long-term care, palliative care and health care spending.

In comparison to other LHINs, Central had a strong showing in 6 of the 10 indicators:

- 1st – Life expectancy, in years, at birth 2007/2009
- 1st – Potential years of lives lost due to premature death (i.e., before age 75) per 100,000 people, 2011/2013
- 1st – Percentage of LTC Home residents who experience moderate pain daily or any severe pain, 2015/2016
- 4th – Percentage of LTC Home residents who were physically restrained on a daily basis, 2015/2016
- 2nd – Percentage of people aged 50-74 overdue for colorectal cancer screening, 2015
- 1st – Percentage of Priority 4 cancer patient who had their first surgical appointment within target wait time, 2016/2017

Ms. Bell also indicated that the report shows Ontario's health system is still struggling with significant challenges in a number of areas.

Ms. Bell informed the Board that Patient Services and Quality will have more information at a later date. The report will be posted on the Board portal.

10.0 OTHER BUSINESS

None at this time.

11.0 FUTURE MEETINGS

Tuesday, November 28, 2017 Board Meeting
2:00 pm-4:00 pm
Central LHIN, 60 Renfrew Drive, Markham, Ontario

Reconvene 3:40

12.0 MOTION MOVING INTO A CLOSED SESSION

“ON MOTION by Mr. Stephen Smith and seconded Mr. Charles Schade, IT WAS RESOLVED THAT:

The members attending this meeting move into a Closed Session pursuant to the following exceptions of LHINs set out in s.9(5) of the Local Health Systems Integration Act, 2006:”

- Personal or public interest**
- Public security**
- Security of the LHIN and its directors**
- Personal health information**
- Prejudice to legal proceedings**
- Safety**
- Personnel matters**
- Labour relations**
- Matters subject to solicitor client privilege**
- Matters prescribed by regulation**
- Deliberations on whether to move into a closed session**

and further that the following persons be permitted to attend:

**Ms. Kim Baker
Ms. Karin Dschankilic
Ms. Chantell Tunney
Ms. Tini Le
Ms. Barbara Bell
Ms. Karen Adams
Ms. Robyn Saccon
Ms. Katrina Santiago.”**

**CARRIED
October-24-114**

13.0 CLOSED SESSION CALLED TO ORDER
The session was called to order at 3:46 p.m.

14.0 APPROVAL OF AGENDA

“ON MOTION by Ms. Tanya Goldberg and seconded by Mr. Michael MacEachern, IT WAS RESOLVED THAT:

The Agenda of the Closed Session of October 24, 2017 be approved as circulated.”

**CARRIED
October-24-115**

15.0 APPROVAL OF MINUTES
15.1 Review of Board of Directors Minutes of September 26, 2017

“ON MOTION by Mr. Charles Schade and seconded by Mr. Mark Solomon, IT WAS RESOLVED THAT:

The Minutes of the Board’s Closed Session of September 26, 2017 be approved as distributed.”

**CARRIED
October-24-116**

16.0 MOTION MOVING OUT OF CLOSED MEETING

“ON MOTION by Mr. David Lai and seconded by Mr. Charles Schade, IT WAS RESOLVED THAT:

The Closed Session is terminated (5:21 pm) and that Closed Session minutes are permitted to be shared with all Board Members and permitted attendees.”

**CARRIED
October-24-117**

17.0 MOTION TO TERMINATE SESSION

“ON MOTION by Mr. Stephen Smith and seconded by Ms. Aldous Young, IT WAS RESOLVED THAT:

The session be terminated (5:22 pm).”

**CARRIED
October-24-118**

Warren Jestin, Chair



Katrina Santiago, Recording Secretary

